



# KHIE BD&F Committee: Sustainability and Business Model

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## **BD&F Committee: Stakeholders Across the Spectrum and Across the State**

#### **Ray Austin**

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Saint Elizabeth

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**Planned Systems International** 

#### **Chris Woosley**

**Baptist Healthcare System** 



## **Business Planning Methodology**

#### **Business Model** Research **Analysis of Other State Revenue Sources Plans Literature Review** Pro Forma Modeling Sustainability **Subscriptions** Kentucky Demographics • Value Propositions Market Structure Assessment Providers • BTE's/CSF's Practitioners **Primary Research** • Payers/Medicaid Value-Added Services **Third Party Services**



## **Evolving Network of Networks**

Vendor HIEs

Provider HIEs

ACOs

RHIOs

SDE HIOS

State HIEs

The Direct Project

**NW-HIN** 

Availity

Surescripts

## Lowest Cost Approach

- Reflected in Pricing
- Economies of Scale
- Network Effects

## Core Services from a Neutral Entity

- Allows Market to Evolve
- Universal Access
- Support for Public Health

## Quality Reporting Measures

- Supports subscriber-based quality reporting programs of interest: eg. Meaningful Use, CMS Physician Quality Reporting System
- Public reporting on behalf of subscribers: communicable diseases, government submission requirements
- Disease reporting to public health
- Meaningful Use 1 and Meaningful Use 2
  - Aggregate Medicare Penalties of \$188M by 2019



## The Value of KHIE: Connectivity

- Medicaid Interconnection
  - MCO Connection
- Public Health
- HIE to HIE
- Registries
  - Immunization
  - New Birth
  - Cancer
  - Other Registries in Process
- Analytics





#### The Value of KHIE: Public Good

- Public Health
- Underserved Populations (FQHCs, CAHs)







## **Subscription Revenue**

- Proportional Stakeholder Contributions
- Pass-Through of Economies of Scale Savings
- CMS Guidelines for HIE Support
- Assumption of Diffusion/Take-Rates
- Drill-Down Cash-Flow Modeling

## Lower than Any State Plan

- Government-CMS, Medicaid
- Payors
- Providers
- Non-Provider Based Physicians
  - Bills under own MPI number



## The Developing Business Model

- The lowest stakeholder contribution compared to any other filed state plan
- KHIE cost estimates
  - Economies of scale are evident
  - Take-rate is projectable
  - Still refining cost estimates
- Cash flow model
  - Conservative
  - Sustainability and growth focus



#### Value-Added Services

- Core services will be included in basic subscriptions
- MU Stage 2 and 3 evolution
- ACO outcome measures will shape network requirements
- Currently Researching:
  - Cost Effective Analytic Services
  - Infrastructure Costs to Support Value-Added Services
  - Identify gaps in care coordination

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## **Third Party Services**

- Leveraging the KHIE Infrastructure for New Services
- Clearinghouse and Aggregation Services
- Third Party Applications
- RFP Requirements: Case-by-Case

## **Surveys:**

- Will be asking for your assistance in engaging KHIE users
- Online or paper survey
- 10-15 minutes
- Results used in KHIE planning, services and reporting

#### **Focus Groups**

- 6-8 to Be Conducted Across the Commonwealth
- Will be asking for your assistance in engaging KHIE users
- Participant honoraria
- Results used in KHIE planning, service development and reporting



## Summary

#### **Questions?**